



THE ORTUS CLUB

Moderating at
The Security Leaders'
Dinner Roundtable



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Topic

Securing Connected Operations: Where Physical and Cyber Risk Converge

Security leaders are accountable for more than ever: physical premises, people, and the systems that connect them, all while physical and cyber risk increasingly overlap. Yet they're often running operations on fragmented tools and incomplete visibility. When an incident, threat, or investigation hits, disconnected access logs, visitor data, and security systems turn response into a scramble and leave real exposure between the cracks. This session explores how security leaders can build operations that are continuously ready, not reactively assembled.

- How can security leaders unify visibility across physical and digital security to move from periodic readiness checks to a continuous, defensible state of operational readiness?
- Where do the most dangerous blind spots emerge between physical security, access control, and the digital systems that should connect them, and what does unified visibility actually require?
- As physical and cyber risk converge, how should security leaders align operations and teams to manage risk as one connected picture rather than in silos?

Agenda

Thursday, 25th of June 2026

6:30 PM Arrival of guests and drink reception

7:00 PM Welcoming and opening address by The Ortus Club

7:05 PM Short introduction by Envoy

7:15 PM Discussion initiated by the moderator and continued by the group

7:45 PM Appetizers are served

8:15 PM Discussion ends, mains are served

8:45 PM Drinks and networking



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Attendees

1. [Nicolai Farcas](#), EVP Sr. Director Product & Digital Innovation at Wells Fargo Bank N.A.
2. [Ali Mohammadian](#), Director - EHS, Facilities, & Security at GenMark Diagnostics
3. [Erich Gazauj](#), Chief Information Officer at Papa
4. [Araceli Colclough](#), Director Digital Transformation at BD
5. [Kim Huynh](#), Program Director (Safety and Risk Management) at United States Department of War
6. [Courtney Phommathep](#), Deputy Director Risk Governance & Strategy at East West Banking
7. [Sugandha Pasricha](#), Regional Leader at Quick Quack Car Wash
8. [Nicholas Koetter](#), Senior Principal | LVC Wargaming & Training Operations | AI Implementation at SAIC
9. [Barani Muthukumar](#), Head of Security and Privacy, Snap Spectacles at Snap Inc.
10. [Kelly FitzGerald](#), Product Security Customer Trust at Zscaler
11. [Ingo Muschenetz](#), Vice President, Center of Excellence for AI, Cloud & Security at Axway



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Engagement Questions

1. Which area of your physical operations currently poses the greatest coordination challenge across departments?

- A. Incident response and reporting
- B. Access control and movement of people/assets
- C. Maintenance and compliance documentation
- D. Cross-team communication and handoffs

2. What is your organization's current approach to documentation and audit readiness?

- A. Fully digital, standardized, and audit-ready at any time
- B. Mostly digital, but with manual gaps
- C. Manual and time-intensive, but reliable
- D. Ad hoc — we prepare reactively when needed

3. Where do you see the biggest opportunity for improving operational consistency?

- A. Standardizing procedures across multiple locations
- B. Streamlining compliance and safety workflows
- C. Improving interdepartmental collaboration
- D. Leveraging data to drive proactive decision-making

4. What tends to slow down response or recovery during unplanned events (e.g., safety incidents, audits, or inspections)?

- A. Delayed access to accurate information
- B. Unclear responsibilities across departments
- C. Lack of documented protocols
- D. Outdated or disconnected systems



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Engagement Questions

5. Which best reflects your team's mindset around operational transformation?

- A. Actively transforming — modernizing systems and workflows
- B. Deeply technical, original research that AI hasn't "read" yet.
- C. Stretched — focused on day-to-day needs
- D. Resistant — current systems "work well enough"

6. When thinking about future investments in physical operations, what's your top priority?

- A. Updating our KPIs—we are still measuring "Old World" metrics that don't matter anymore.
- B. Ensuring audit and compliance readiness
- C. Improving safety and incident prevention
- D. Enhancing team collaboration and accountability

7. If you could ask all participants one question during the discussion, what would it be?

01. Which area of your physical operations currently poses the greatest coordination challenge across departments?

Name	Statement
Kim Huynh	• D. Cross-team communication and handoffs

02. What is your organization's current approach to documentation and audit readiness?

Name	Statement
Kim Huynh	• B. Mostly digital, but with manual gaps

03. Where do you see the biggest opportunity for improving operational consistency?

Name	Statement
Kim Huynh	B. Streamlining compliance and safety workflows

04. What tends to slow down response or recovery during unplanned events (e.g., safety incidents, audits, or inspections)?

Name	Statement
Kim Huynh	• B. Unclear responsibilities across departments

05. Which best reflects your team's mindset around operational transformation?

Name	Statement
Kim Huynh	• C. Stretched — focused on day-to-day needs

o6. When thinking about future investments in physical operations, what's your top priority?

Name	Statement
Kim Huynh	• D. Enhancing team collaboration and accountability

07. If you could ask all participants one question during the discussion, what would it be?

Name	Statement
Kim Huynh	• Curious to know who has a model risk management framework, how they define success, how and how long did it take them to get there.